



2019 DRAFT OPERATING BUDGET	2019 Revenue	2019 Expenses	Funded from Taxes
CORPORATE SERVICES			
Municipal Levy (ID 349 - \$16m, City \$21m)	37,138,619		- 37,138,619
General Administration	2,091,266	2,002,482	- 88,784
Human Resources		872,900	872,900
Information Systems		1,620,450	1,620,450
Finance	74,500	941,260	866,760
Legislative	500	413,760	413,260
Corporate Communications		569,000	569,000
Contingency		300,000	300,000
Allowances & Reserves		1,200,000	1,200,000
Transfer to Capital		9,245,000	9,245,000
INFRASTRUCTURE SERVICES			
Public Works	10,350	6,588,531	6,578,181
Airport	118,350	210,700	92,350
Storm Sewers	-	345,786	345,786
Water Supply and Distribution	3,395,500	2,902,193	- 493,307
Waste Water Collection	2,067,000	2,494,740	427,740
Solid Waste Management	1,918,000	1,898,660	- 19,340
Recycling	715,586	714,298	- 1,288
Public Transportation	20,000	914,600	894,600
COMMUNITY SERVICES			
Police Services	818,500	2,948,289	2,129,789
Fire Services	241,870	1,466,363	1,224,493
Disaster Services	60,000	75,050	15,050
Animal Control/Bylaw Enforcement	166,700	987,280	820,580
FCSS	616,718	1,251,845	635,127
Seniors	6,000	69,000	63,000
Cemetery	5,000	36,680	31,680
Special Transportation	8,500	143,500	135,000
Recreation Programs and Grants	530,000	1,602,867	1,072,867
Arenas	462,200	2,980,100	2,517,900
Energy Centre	537,000	2,745,353	2,208,353
Parks, Sportsfields and Open Spaces	28,500	1,524,647	1,496,147
Cold Lake Marina	238,921	457,200	218,279
Golf & Winter Club	460,700	953,630	492,930
Library	-	518,309	518,309
Museum	-	154,502	154,502
Land, Housing and Building Rentals	61,429	14,530	- 46,899
Daycare Playschool	18,145	30,600	12,455
PLANNING & DEVELOPMENT			
Planning	304,000	778,850	474,850
Economic Development	46,400	187,300	140,900
Totals	52,160,253	52,160,253	0



2019 OPERATING BUDGET (Approved) Dec 11, 2018

Revenue		Included				Description
1	Growth					
2	ID349	8,028,000				Operating portion of ID 349 taxation revenue
3	ID 349	8,000,000				Transfer to capital
4	Intermunicipal Cooperation Program	479,319				Intermunicipal Cooperation Program (Md of Bonnyville)
5	MSI Operating	116,947				
6	Sewer	269,380				Increase from 60% to 70% of water
Notable Impacts to Expenditures						Description
7	Wages	250,000				Newly negotiated CBA
8	Arena - Debenture payment	645,859				Debenture payment \$11m Arena debenture
9	North Arena	233,000				Keeping North Arena open
10	Grandstand expenses	26,900				Utilities, Insurance, Non contracted services and supplies
11	PILT Allowance	100,000				
12	Fuel prices	75,000				Increase in fuel prices
13	Power and Gas	130,000				5% Utility increase across the City includes carbon levy
2018 Projected Tax Increase		0	7.22%			
Changes to Budget		Included		Not Included		
1	Amortization	0	0.00%	8,637,615	42.17%	Fund Depreciation of Tangible Capital Assets
2	Utility rate increase	-170,000	-0.83%	-170,000	-0.83%	4% utility rate increase
3	Recycling rate increase	-50,000	-0.24%	-50,000	-0.24%	8% increase. 5183 at \$9.25 (currently \$8.50) and 1282 units at \$5.50 (currently \$5) per month
4	Fuel price increase (Airport)	-4,600	-0.02%	-4,600	-0.02%	Cost of fuel approx \$82,500 plus \$12,000 for maintenance = \$94,500 , current revenue is \$90,750. 5% increase is \$4,600
5	Transit fee		0.00%		0.00%	
6	Transit Service Level	-100,000	-0.49%		0.00%	Increase/decrease traffic routes. \$56k - 1 hour
7	Special Events Subsidy Program	30,000	0.15%	30,000	0.15%	Grants for events hosted by organizations in the community
8	Kinosoo beach		0.00%	20,000	0.10%	Landscape/sod for playground (Parked to capital and subject to grant approval)
9	Kinosoo beach		0.00%	40,000	0.20%	Tree removal(Parked to capital and subject to grant approval)
10	Kinosoo beach		0.00%	40,000	0.20%	Landscape/sod forest area(Parked to capital and subject to grant approval)
11	Kinosoo Club		0.00%	50,000	0.24%	Last year's presentation (Fishing club) Annual commitment
12	Council wages	0	0.00%	24,500	0.12%	Discussion on whether wage will be changed to accommodate the deletion of the allowable 1/3, 9% increase
13	Council wages	9,211	0.04%	9,211	0.04%	3.0% CPI for September 2017 to September 2018
14	Mayor wages	0	0.00%	80,000	0.39%	Full time mayor \$70,00 to \$100,000 of comparable size
15	Council goodwill	-40,000	-0.20%	30,000	0.15%	Currently \$100,000
16	IT devices		0.00%	8,400	0.04%	Council IT devices including ipads
17	Grandstand		0.00%		0.00%	Revenue for the Grandstand
18	IDP		0.00%	100,000	0.49%	Grant application pending. Included in Capital budget
	MDP		0.00%	125,000	0.61%	Included in Capital Budget
19	Billboard campaign		0.00%	25,000	0.12%	Patterson billboard campaign
	Community and Regional Economic Support (CARES) Grant		0.00%	150,000	0.73%	Aerospace Economic Development Grant (\$50,000 - \$100,000) Fund from restricted surplus
21	North Arena Ice plant disposal		0.00%	40,000	0.20%	
22	Reduction of FCSS top up funding	-65,000	-0.32%	-65,000	-0.32%	Funding Grants maturing (New Horizons for senior and Welcoming and Inclusive Communities Grant)
23	Rock Wall		0.00%	0	0.00%	Attempt for cost recovery with 3 part time staff
24	Debenture payment deferral	-325,000	-1.59%	-325,000	-1.59%	Debenture payment budgeted for 2018 not yet paid
25	Intermunicipal Collaboration Fund (ICF)		0.00%		0.00%	For discussion
26	AB 55 plus Games		0.00%	100,000	0.49%	To fund 2019 AB 55 Games
27	Capital Grant Policy		0.00%	50,000	0.24%	Carried forward amount from 2018 to fund capital grant policy in 2019
28	Census		0.00%	40,000	0.20%	Municipal census
29	Meals on Wheels		0.00%	-3,000	-0.01%	Future programming. \$3,000 already included in the budget
30	Seasonal lights		0.00%	130,000	0.63%	Increase to Seasonal lights (2019 required: \$38,500) Previously restricted \$91,500
31	Rural Alberta Business Centre (RABC)	0	0.00%	187,500	0.92%	\$62,500 per annum for a 3 year period to keep the doors open totalling \$187,500
32	Rural Alberta Business Centre (RABC)	0	0.00%	12,000	0.06%	Cost to maintain incubator space at \$12,000 per annum
33	Hearts for Healthcare		0.00%	20,000	0.10%	Physician recruitment program. Delegation under tab 12 of budget binder
34	Ronald McDonald House	0	0.00%	5,000	0.02%	\$500 - \$5000. Refer to tab 12 of budget binder
35	Concert	-50,000	-0.24%	-50,000	-0.24%	Concert \$300k expenses, \$250k revenue.
36	Museum operating increase	11,674	0.06%	11,674	0.06%	Conduct review of museum operations . Increase opening hours for school visits
37	Museum capital increase		0.00%	50,000	0.24%	Conduct review of museum building
38	Library operating increase	2,833	0.01%	2,833	0.01%	
39	Kinosoo Performing Arts		0.00%	7,000	0.03%	40th anniversary celebration
40	North Ice Plant Rental		0.00%	100,000	0.49%	
41	PILT Allowance	-100,000	-0.49%	-100,000	-0.49%	
Proposed Tax Rate Increase		-850,882	3.07%	9,358,133	45.69%	

To be restricted from 2018 Surplus

Debenture payment deferral	325,000
Billboard campaign	25,000
2019 AB 55 plus games	100,000
Capital Grant Policy	50,000
Seasonal lights	38,500
Hearts for Healthcare	20,000
Kinosoo performing arts	7,000
North Arena ice plant rental	100,000
PILT Allowance	100,000
	765,500

Restricted surplus - prior years

Community and Regional Economic Support (CARES) Grant	150,000
Seasonal lights	91,500
	241,500