



5615 - 48 Street, Postal Bag 8, Elk Point, Alberta T0A 1A0  
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November 15, 2018

**Re: Levy Increase**

Dear Northern Lights Library System Member:

At the November 3, 2018 meeting the Northern Lights Library System Board approved the 2019 budget. In order to not have a deficit budget and retain the level of services to the ratepayers of your municipality, the proposed budget includes a \$0.08 per capita levy increase for municipalities and their Library Boards and a \$0.16 per capita levy increase for Board of Record municipalities.

**Currently the levies are as follows:**

|                    |                                    |
|--------------------|------------------------------------|
| \$5.07 per capita  | Municipality                       |
| \$5.07 per capita  | Municipal Library Board            |
| \$10.14 per capita | Municipality without Library Board |

**The proposed increase would be as follows:**

|                    |                                    |
|--------------------|------------------------------------|
| \$5.15 per capita  | Municipality                       |
| \$5.15 per capita  | Municipal Library Board            |
| \$10.30 per capita | Municipality without Library Board |

For these increases to come into effect, the NLLS agreement must be amended. The amendment formula requires "written notification from 2/3 of the Parties to the Agreement, that they have so authorized such an amendment" (Section 17.1 Northern Lights Library System Agreement).

This letter is notification of the amendment. Each member municipality is asked to respond to the following question:

**Are you in favor of the proposed levy increases as outlined above?**

We would ask you, please place this item on the agenda of your next council meeting in order to respond in writing to the above note question of December 31, 2018. If the amendment is approved, the levy increase to the municipalities will come into effect as of January 1, 2019.

If you have any questions, you may contact your Northern Lights Library Board member representative. A copy of the budget is available from your Northern Lights Library Board member representative.

Regards,

Larry Tiedemann  
Chairman  
Northern Lights Library System Board

# Approved NLLS WORKING BUDGET 2019

REVISION Nov 3 2018

|         |  | BUDGET 2017           | BUDGET 2018           | BUDGET 2019           | BUDGET 2020           |
|---------|--|-----------------------|-----------------------|-----------------------|-----------------------|
| REVENUE |  |                       |                       |                       |                       |
|         | GL Code(s)                                     |                       |                       |                       |                       |
| 1       | Municipalities                                 | \$1,132,871.00        | \$1,193,858.25        | \$1,206,753.71        | \$1,206,953.71        |
| 2       | Library Boards                                 | \$575,424.95          | \$575,399.37          | \$575,424.95          | \$575,424.95          |
| 3       | <b>Total</b>                                   | <b>\$1,784,513.00</b> | <b>\$1,769,257.62</b> | <b>\$1,782,178.66</b> | <b>\$1,782,378.66</b> |
| 4       | Library System Board Operating Grant           | \$826,965.00          | \$813,278.60          | \$813,278.60          | \$813,278.60          |
| 5       | Rural Library Services Grant (Board of Record) | \$161,837.00          | \$340,242.75          | \$340,242.75          | \$340,242.75          |
| 6       | Provincial Establishment Grant                 | \$0.00                | \$0.00                | \$0.00                | \$0.00                |
| 7       | Indigenous Grant                               | \$0.00                | \$160,000.00          | \$160,000.00          | \$160,000.00          |
| 8       | <b>Total</b>                                   | <b>\$1,088,802.00</b> | <b>\$1,313,521.35</b> | <b>\$1,313,521.35</b> | <b>\$1,313,521.35</b> |
| 9       | Non-resident Fees                              | \$1,200.00            | \$900.00              | \$1,200.00            | \$1,200.00            |
| 10      | Conference                                     | \$12,000.00           | \$5,000.00            | \$5,000.00            | \$5,000.00            |
| 11      | Other Revenue - General                        | \$8,000.00            | \$2,000.00            | \$2,000.00            | \$2,000.00            |
| 12      | Winter and Summer Reading Programs             | \$4,000.00            | \$2,000.00            | \$3,000.00            | \$3,000.00            |
| 13      | Office Sales                                   | \$8,000.00            | \$6,000.00            | \$10,000.00           | \$10,000.00           |
| 14      | Interest                                       | \$14,000.00           | \$20,000.00           | \$30,000.00           | \$30,000.00           |
| 15      | <b>Total</b>                                   | <b>\$47,200.00</b>    | <b>\$35,900.00</b>    | <b>\$51,200.00</b>    | <b>\$51,200.00</b>    |
| 16      | Travel Grants                                  | \$5,000.00            | \$5,000.00            | \$1,500.00            | \$1,500.00            |
| 17      | Office sales to libraries                      | \$75,000.00           | \$100,000.00          | \$150,000.00          | \$180,000.00          |
| 18      | Revenue for outlet                             | \$17,434.00           | \$17,400.00           | \$10,000.00           | \$10,000.00           |
| 19      | <b>Total</b>                                   | <b>\$95,434.00</b>    | <b>\$120,400.00</b>   | <b>\$161,500.00</b>   | <b>\$191,500.00</b>   |
| 20      | Residual                                       | \$38,000.00           | \$40,000.00           | \$40,000.00           | \$40,000.00           |
| 21      | <b>TOTAL OPERATING REVENUE</b>                 | <b>\$3,053,949.00</b> | <b>\$3,279,078.97</b> | <b>\$3,348,400.01</b> | <b>\$3,378,600.01</b> |

2017 pop = 173,038 @ \$5.15 per capita (1.5% increase)  
 2017 pop @ \$5.15 per capita (1.5% increase)  
 2017 pop = 173,038 @ \$4.70 per resident; 2017 pop 173,038  
 2017 pop = 173,038 @ \$5.55 per resident; 2017 pop 61,305  
 In and out  
 Morinville/Bonnyville  
 2-day Conference  
 Grants  
 Rental, Professional services  
 Bank/Investments Interest  
 TRAC, PLSB offset line 109 Expenses  
 Offset with expense line 108 Expenses  
 Myrnam offset in line: 103 Expenses  
 Offset with line 46 Expenses

# Approved NLLS WORKING BUDGET 2019

REVISION Nov 3 2018

BUDGET  
2020

BUDGET  
2019

BUDGET  
2018

BUDGET  
2017

GL Code(s)

## EXPENSES

|    |                              | BUDGET<br>2017     | BUDGET<br>2018      | BUDGET<br>2019      | BUDGET<br>2020      |   |
|----|------------------------------|--------------------|---------------------|---------------------|---------------------|---|
| 22 |                              |                    |                     |                     |                     |   |
| 23 | Telecommunications           | \$10,000.00        | \$12,900.00         | \$16,000.00         | \$16,000.00         | NLLS phones, and Cell phones  |
| 24 | Memberships and Expenses     | \$1,000.00         | \$6,800.00          | \$5,700.00          | \$5,700.00          | AUMA, RMA, ALA, CLA, APLAC, travel and hotels   |
| 25 | PD Training Total            | \$66,700.00        | \$20,250.00         | \$23,000.00         | \$23,000.00         | Webinars, Courses and Training Sessions   |
| 26 | NLLS Conference Fees         |                    | \$7,500.00          | \$7,500.00          | \$7,500.00          | Conference and Workshops attending  |
| 27 | Hotels and Travel            |                    | \$21,500.00         | \$25,000.00         | \$25,000.00         | Hotels and Travel costs   |
| 28 | Meals when Travelling        |                    | \$10,000.00         | \$6,000.00          | \$6,000.00          | Meals 50% gst   |
| 29 | Travel Costs                 |                    | \$15,000.00         | \$12,000.00         | \$12,000.00         | Airfare, Baggage, Taxis   |
| 30 | Site Visits                  | \$8,500.00         | \$8,500.00          | \$9,000.00          | \$9,000.00          |   |
| 31 | <b>Shared Services Total</b> | <b>\$86,200.00</b> | <b>\$197,000.00</b> | <b>\$104,200.00</b> | <b>\$104,200.00</b> |   |
| 32 | Equipment/Software           | \$4,500.00         | \$7,000.00          | \$7,000.00          | \$2,500.00          | Repairs, software, small equipment/furniture purchases -<br>Audio Visual equip-Rollover Amt |
| 33 | Photocopier                  | \$12,000.00        | \$15,000.00         | \$15,000.00         | \$15,000.00         | Rental, maintenance, toners   |
| 34 | Marketing                    | \$6,000.00         | \$10,000.00         | \$15,000.00         | \$17,000.00         | Publicity, trade shows, newsletter, supplies, promo   |
| 35 | Audit & Support              | \$12,500.00        | \$20,000.00         | \$13,000.00         | \$13,500.00         | RFP   |
| 36 | Office supplies              | \$20,000.00        | \$20,000.00         | \$8,000.00          | \$8,000.00          | General office supplies, Simply accounting software   |
| 37 | Staff recruitment            | \$2,000.00         | \$2,000.00          | \$500.00            | \$500.00            | Any staff vacancy   |
| 38 | Subscriptions / Licenses     | \$2,500.00         | \$2,500.00          | \$1,500.00          | \$1,500.00          | Local newspapers / Copyright Lic,   |
| 39 | Special Events               | \$3,000.00         | \$3,200.00          | \$5,000.00          | \$5,000.00          | Staff Long Service Awards, Projects   |
| 40 | HR Tools                     | \$1,000.00         | \$1,500.00          | \$700.00            | \$700.00            | Reference and HR Advisory   |
| 41 | Charges (Bank)               | \$1,500.00         | \$1,000.00          | \$1,000.00          | \$1,000.00          | Bank charges; Credit Card charges; US foreign exchange                                      |
| 42 | Postage - Admin              | \$1,500.00         | \$500.00            | \$1,000.00          | \$800.00            |   |
| 43 | NLLS Hosting                 | \$2,000.00         | \$500.00            | \$1,500.00          | \$1,500.00          | General Hosting   |
| 44 | Indigenous Project NEW       | ?                  | \$160,000.00        | \$160,000.00        | \$160,000.00        | In and out  |
| 45 | <b>Admin Total</b>           | <b>\$68,500.00</b> | <b>\$243,200.00</b> | <b>\$229,200.00</b> | <b>\$227,000.00</b> |   |

**Approved NLLS WORKING BUDGET 2019**

REVISION Nov 3 2018

|    | GL Code(s)                                 | BUDGET 2017 | BUDGET 2018         | BUDGET 2019         | BUDGET 2020         |  |
|----|--|-------------|---------------------|---------------------|---------------------|--|
| 46 |  |             |                     |                     |                     |  |
|    |  |             |                     |                     |                     |  |
| 47 |  |             |                     |                     |                     |  |
|    | Allotment Carry over                       | N/A         | \$40,000.00         | \$40,000.00         | \$40,000.00         | Monies unspent by libraries  |
| 48 |  |             |                     |                     |                     |  |
|    | Book Allotment                             | 6000's      | \$375,138.45        | \$372,031.70        | \$372,031.70        | 2017 pop. X \$2.15   |
| 49 |  |             |                     |                     |                     |  |
|    | Cataloguing/Processing supplies            | 6108        | \$10,000.00         | \$8,000.00          | \$10,000.00         | Laminating, macktac, barcodes spine labels                                       |
| 50 |  |             |                     |                     |                     |  |
|    | Bibs Service Subscriptions                 | 6090        | \$1,000.00          | \$1,500.00          | \$2,000.00          | Web dewey, CD, cataloguers desktop   |
| 51 |  |             |                     |                     |                     |  |
|    | ILL Shipping cost                          | 6268        | \$1,000.00          | \$500.00            | \$1,000.00          | Postage, (other than government courier an van run)                              |
| 52 |  |             |                     |                     |                     |  |
|    | Library Shipping Covered Cost              | 6106        | \$3,500.00          | \$1,500.00          | \$1,500.00          | Brokerage, Freight, Customs, Various Book Suppliers shipping cost                |
| 53 |  |             |                     |                     |                     |  |
|    | ILL Supplies cost                          | 6085        | \$9,500.00          | \$5,000.00          | \$5,000.00          | Library Cards, Stickers, Disc repair supplies, Canvas bags and DVD cases         |
| 54 |  |             |                     |                     |                     |  |
|    | Vehicle Expenses                           | 6270        | \$12,000.00         | \$8,000.00          | \$10,000.00         | Maintenance  |
| 55 |  |             |                     |                     |                     |  |
|    | Vehicle Fuel                               | 6271        | \$32,000.00         | \$38,000.00         | \$40,000.00         | Fuel   |
|    | Vehicle Replacement Earmarked funds        | NEW         | \$24,000.00         | \$20,000.00         | \$20,000.00         | Based on 5 yr trade in   |
| 56 |  |             |                     |                     |                     |  |
|    | <b>Bibs Services Total</b>                 |             | <b>\$508,138.45</b> | <b>\$494,531.70</b> | <b>\$501,531.70</b> |  |
| 57 |  |             |                     |                     |                     |  |
|    | Board Committees Meetings                  | 6520        | \$8,000.00          | \$12,000.00         | \$12,000.00         | per diem for Board committees  |
| 58 |  |             |                     |                     |                     |  |
|    | Professional & Legal Fees                  | 6606        | \$2,500.00          | \$2,500.00          | \$3,000.00          | Strategic planning, legal contingency, strategy, professional                    |
| 59 |  |             |                     |                     |                     |  |
|    | Board Conferences                          | 6508        | \$2,500.00          | \$6,000.00          | \$6,000.00          | Coverage for Board Chair and 3 additional board members                          |
| 60 |  |             |                     |                     |                     |  |
|    | Board Food & Beverages                     | 6504        | \$4,500.00          | \$5,000.00          | \$5,000.00          | Board and exec meetings meals  |
| 61 |  |             |                     |                     |                     |  |
|    | Board Mileage                              | 6500        | \$28,000.00         | \$32,000.00         | \$32,000.00         | Regular Board Meetings   |
| 62 |  |             |                     |                     |                     |  |
|    | Special Events (Chair/Vice Chair Specific) | 6510        | \$2,000.00          | \$12,000.00         | \$12,000.00         | Board Chair Honorarium/Perdiem/Mileage for Travel to Municipalities (as per POS) |
| 63 |  |             |                     |                     |                     |  |
|    | <b>Board Total</b>                         |             | <b>\$47,500.00</b>  | <b>\$69,500.00</b>  | <b>\$70,000.00</b>  |  |

**Approved NLLS WORKING BUDGET 2019**

|    | GL Code(s)                            | BUDGET 2017         | BUDGET 2018         | BUDGET 2019         | BUDGET 2020         | REVISION Nov 3 2018  |
|----|---------------------------------------|---------------------|---------------------|---------------------|---------------------|--|
| 64 | Caretaking and Landscaping            | 6704 \$30,000.00    | \$26,000.00         | \$25,000.00         | \$27,000.00         | Caretaking Contract, landscaping, snow removal, janitorial supplies.                       |
| 65 | Insurance                             | 6614 \$10,200.00    | \$12,500.00         | \$11,000.00         | \$12,000.00         | AMSC   |
| 66 | Maintenance                           | 6702 \$6,000.00     | \$15,000.00         | \$15,000.00         | \$18,000.00         | Upkeep and emergency repairs   |
| 67 | Health & Safety                       | 6706 \$10,000.00    | \$5,000.00          | \$2,500.00          | \$2,500.00          | Security system, safety workshops,   |
| 68 | Utilities                             | 6708 \$35,000.00    | \$30,000.00         | \$28,000.00         | \$30,000.00         | Water, hydro, garbage, shredder, gas   |
| 69 | Furniture & Equipment Earmarked Funds | 1540 \$2,000.00     | \$6,000.00          | \$3,000.00          | \$2,000.00          | Replacements   |
| 70 | Building Earmarked Funds              | 1540 \$50,000.00    | \$40,000.00         | \$30,000.00         | \$30,000.00         | Windows, Doors, Air Cont. etc  |
| 71 | <b>Building Total</b>                 | <b>\$143,200.00</b> | <b>\$134,500.00</b> | <b>\$114,500.00</b> | <b>\$121,500.00</b> |  |
| 72 | Internet Service Fees                 | 6169 \$15,523.00    | \$19,500.00         | \$18,000.00         | \$19,800.00         | Cybera (3 yr/3 Exinda warranty for upgrade of bandwidth) New service provider (lower cost) |
| 73 | Web Hosting                           | 6119 \$16,059.00    | \$17,000.00         | \$19,400.00         | \$21,000.00         | Econolution / Townlife   |
| 74 | Computer Protection Software          | 6114 \$24,935.00    | \$15,000.00         | \$15,000.00         | \$16,500.00         | Anti Virus, Deep Freeze, FixMeStick, -3 yr prepaid going forward-2017 code changes         |
| 75 | Library Assistance Software           | 6120 \$4,750.00     | \$15,000.00         | \$10,000.00         | \$12,000.00         | HelpDesk, GoToAssist, Cloud printing   |
| 76 | Server Software                       | 6121 \$5,000.00     | \$5,000.00          | \$20,000.00         | \$20,000.00         | Vmware, Veeam, Dell Desktop Authority  |
| 77 | Computer Software                     | 6122 \$5,000.00     | \$5,000.00          | \$6,500.00          | \$7,200.00          | Office 365, Windows 10, Smart Draw, Asset Panda ect.                                       |
| 78 | Emerging Technology                   | 6123 \$5,000.00     | \$10,000.00         | \$10,000.00         | \$10,000.00         | New technology for development   |
| 79 | Computer Replace                      | 6118 \$15,000.00    | \$10,000.00         | \$24,000.00         | \$10,000.00         | Laptops, Staff computers, Monitors - 2019 Towers need to be replaced                       |
| 80 | Computer Earmarked Funds              | 1530 NEW            | \$22,600.00         | \$10,000.00         | \$15,000.00         | Laptops, Staff computers, Monitors   |
| 81 | Server Earmarked Funds                | 1530 \$22,500.00    | \$22,500.00         | \$27,500.00         | \$30,000.00         | Server - 5 yr replacement cycle  |
| 82 | Network Hardware Earmarked Funds      | 1530 \$6,100.00     | \$13,500.00         | \$23,000.00         | \$23,000.00         | Network Hardware purchase and Earmarked funds - 5 yr cycle                                 |
| 83 | Fortigate - Libraries Earmarked Funds | 1530 NEW            | \$18,500.00         | \$29,500.00         | \$40,500.00         | Library Fortigate (Firewall) Hardware Earmarked Funds - 5 yr cycle                         |
| 84 | <b>IT Dept Total</b>                  | <b>\$119,867.00</b> | <b>\$173,600.00</b> | <b>\$212,900.00</b> | <b>\$225,000.00</b> |  |



## Approved NLLS WORKING BUDGET 2019

|     | GL Code(s)                                       | BUDGET 2017                    | BUDGET 2018           | BUDGET 2019           | BUDGET 2020           | REVISION Nov 3 2018   |
|-----|--|--------------------------------|-----------------------|-----------------------|-----------------------|---|
| 85  |  |                                |                       |                       |                       |   |
|     | System Collection                                | 6080 \$27,670.00               | \$18,000.00           | \$20,000.00           | \$22,000.00           | Large Print, Professional collection, Ref, Audio, Kits and Blocks Makerspace      |
| 86  | Online databases                                 | 6280 \$56,800.00               | \$56,800.00           | \$85,000.00           | \$85,000.00           | Cypress, Tumblebooks, Niche Academy, TAL - Lynda.com                              |
| 87  | E-Resources                                      | 6170 \$25,000.00               | \$50,000.00           | \$60,000.00           | \$70,000.00           | Rock of Ages (Ancenstory/Novelist/ Universal Core/DYI Auto Repair)                |
| 88  | Site Visits (Shared)                             | 5986 \$2,500.00                | \$3,500.00            | \$1,000.00            | \$1,500.00            | Overdrive, 3M, Hoopla, Zinio<br>Meals - Personal Mileage                          |
| 89  | Programming                                      | 6252 \$28,000.00               | \$25,000.00           | \$25,000.00           | \$25,000.00           | SRP WRP, entertainer, prizes, story teller, author talks                          |
| 90  | NLLS Conference                                  | 6206 \$20,000.00               | \$20,000.00           | \$20,000.00           | \$20,000.00           | Conference and Workshops - LMC Workshop   |
| 91  | Cell Phones (Shared)                             | 6622 \$1,000.00                | \$2,000.00            | \$1,500.00            | \$1,500.00            |   |
| 92  | LMC Conference/Travel - NEW                      | 5982                           |                       | \$5,000.00            | \$5,000.00            | LMC Rep to go to ALC Conference/Travel ~ 1 Library Manager to go to IUG           |
| 93  | LMC PD Training - NEW                            | 5981                           |                       | \$3,000.00            | \$3,000.00            | LMC Professional develop training   |
| 94  | LMC - Mileage for Meetings                       | 6208 \$28,000.00               | \$20,000.00           | \$18,000.00           | \$15,000.00           | 3 LMC meetings a year, travel and meals   |
| 95  | <b>Public Services Total</b>                     | <b>\$188,970.00</b>            | <b>\$195,300.00</b>   | <b>\$238,500.00</b>   | <b>\$248,000.00</b>   |   |
| 96  | ACSI Services                                    | 6167 \$48,000.00               | \$35,000.00           | \$35,000.00           | \$35,000.00           | Customer edge devices maintenance and 3 year contract. Paid in Dec each year      |
| 97  | TRAC   | 6168 \$97,629.00               | \$100,000.00          | \$105,000.00          | \$103,000.00          | Cost of operations and maintenance of catalogue and Server at YRL                 |
| 98  | The Alberta Library                              | 6613 \$8,500.00                | \$8,500.00            | \$8,500.00            | \$9,000.00            | Membership fee for The Alberta Library; increase depends on population adjustment |
| 99  | <b>Vendor Total</b>                              | <b>\$154,129.00</b>            | <b>\$143,500.00</b>   | <b>\$148,500.00</b>   | <b>\$147,000.00</b>   |   |
| 100 | Staff 21 F/T staff members and 2 Summer Students | 5500 \$1,069,464.75            | \$1,108,830.00        | \$1,227,000.00        | \$1,300,000.00        | 1.5% COLA and step increments for 21 F/T staff members and 2 summer students 2019 |
| 101 | Benefits   | 5542 \$210,000.00              | \$160,000.00          | \$150,000.00          | \$160,000.00          | Dental, Vision, Health, RRSP  |
|     |  |                                |                       | \$ 19,500.00          |                       |   |
|     |  |                                |                       | \$ 40,000.00          |                       |   |
|     |  |                                |                       | \$ 17,000.00          |                       |   |
|     |  |                                |                       | \$ 14,000.00          |                       |   |
|     |  |                                |                       | \$ 3,000.00           |                       |   |
|     |  |                                |                       |                       |                       | Total is 93500.00   |
| 102 | <b>Staff Total</b>                               | <b>\$1,279,464.75</b>          | <b>\$1,268,830.00</b> | <b>\$1,377,000.00</b> | <b>\$1,460,000.00</b> |   |
| 103 | <b>NLLS Outlets</b>                              | <b>Myriam 6400 \$17,434.00</b> | <b>\$17,400.00</b>    | <b>\$10,000.00</b>    | <b>\$10,000.00</b>    | Operating expenses, salary, programming   |

**Approved NLLS WORKING BUDGET 2019**

|                     | GL Code(s) | BUDGET<br>2017 | BUDGET<br>2018 | BUDGET<br>2019 | BUDGET<br>2020 | REVISION Nov 3 2018 |
|---------------------|------------|----------------|----------------|----------------|----------------|---------------------|
| <b>Outlet Total</b> |            | \$17,434.00    | \$17,400.00    | \$10,000.00    | \$10,000.00    |                     |

**Approved NLLS WORKING BUDGET 2019**

|     | GL Code(s) | BUDGET 2017  | BUDGET 2018    | BUDGET 2019    | BUDGET 2020    | REVISION Nov 3 2018  |
|-----|------------|--|----------------|----------------|----------------|--|
| 105 | 6301       | \$261,837.00   | \$338,506.00   | \$340,242.75   | \$340,242.75   | Transfer payments to 6 counties, 1 MD, 8 Summer Villages @5.55 per cap. Offset in line 5 |
| 106 |            | \$261,837.00   | \$338,506.00   | \$340,242.75   | \$340,242.75   |  |
| 107 |            | NLLS pays for expenses that will be reimbursed by other organizations: equivalent \$ amount under Revenue lines 16/17/18 |                |                |                |  |
| 108 | 6618       | \$75,000.00  | \$100,000.00   | \$150,000.00   | \$180,000.00   | Furniture, computers, office supplies-Rebills  |
| 109 | 4126       | \$3,000.00   | \$3,000.00     | \$1,500.00     | \$1,500.00     | Traveling expenses reimbursed by PLSB, TRAC and other organizations                      |
| 110 |            | \$78,000.00  | \$103,000.00   | \$151,500.00   | \$181,500.00   |  |
| 111 |            | \$2,898,735.80   | \$3,370,474.45 | \$3,490,574.45 | \$3,635,974.45 |  |
| 112 |            | \$155,213.20   | -\$91,395.48   | -\$142,174.44  | -\$257,374.44  |  |
| 113 |            | \$125,600.00   | \$147,100.00   | \$143,000.00   | \$160,500.00   |  |

| Earmarked Funds       |                      |
|-----------------------|----------------------|
| Vehicle Replacement   | \$ 20,000.00         |
| Furniture & Equipment | \$ 3,000.00          |
| Building              | \$ 30,000.00         |
| Computer              | \$ 10,000.00         |
| Server                | \$ 27,500.00         |
| Network               | \$ 23,000.00         |
| Fortigate             | \$ 29,500.00         |
| <b>Totals</b>         | <b>\$ 143,000.00</b> |