



A message from the CEO



It's time to renew your FCM membership

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NOV 26 2019
to Kevin
CITY OF COLD LAKE

Dear Kevin Nagoya,

FCM continues to secure unprecedented tools and influence for municipalities of all sizes. From the doubling of this year's Gas Tax Fund transfer to historic investments in infrastructure, housing and more, we're helping communities like yours build better lives.

It's time for the City of Cold Lake to renew its FCM membership. Enclosed you'll find your member invoice for 2020-2021, as well as important information on what FCM achieves for members.

Canada now looks to FCM members to deliver local solutions to big national challenges—from economic growth to extreme weather. As municipal responsibilities grow and as emerging federal issues impact our communities, a strong municipal voice in Ottawa is more important than ever.

So this September, FCM's elected Board of Directors unanimously adopted a revised member dues structure. It includes a one-time increase—up from \$0.15 to \$0.19 per capita—with a 3.5 percent annual escalator to keep pace going forward.

This modest revision—our first in 10 years—sets us up for continued success. It ensures FCM can continue delivering historic results through unparalleled government relations and policy analysis, as well as through tools like the Legal Defense Fund and Special Advocacy Fund (which will no longer require separate contributions).

FCM's success is your success, and I'm so proud of what we've accomplished together. With your ongoing support, we can continue to build strong cities and communities. And we can build the country Canadians deserve.

Sincerely,

Brock Carlton
Chief Executive Officer
Federation of Canadian Municipalities

Learn more about what FCM can do for you. Visit fcm.ca/membership



FEDERATION
OF CANADIAN
MUNICIPALITIES

FÉDÉRATION
CANADIENNE DES
MUNICIPALITÉS

Membership Invoice
2020-2021
Facture d'adhésion

24, rue Clarence Street
Ottawa, Ontario K1N 5P3
T. 613-241-5221
F. 613-241-7440

Kevin Nagoya
City of Cold Lake
5513-48th Avenue
Cold Lake, AB, T9M 1A1
Attn: Chief Administrative Officer

INVOICE / FACTURE: INV-19129-Q4C8P9

DATE: 10/28/2019

ACCOUNT / COMPTE: 291

DUE DATE / DATE LIMITE: 04/01/2020

ITEM / DESCRIPTION	QTY / QTE	RATE / TAUX	SUB-TOTAL / SOUS-TOTAL	GST / TPS	TOTAL
Base fee per your population/ Taux de base selon votre population	1	\$500.00	\$500.00	\$25.00	\$525.00
Per capita dues calculated per your population/Frais de cotisation calculés selon votre population	14,961	\$0.1905	\$2,850.07	\$142.50	\$2,992.57
TOTAL			\$3,350.07	\$167.50	\$3,517.57

PAID AMOUNT / MONTANT PAYÉ: \$0.00

BALANCE DUE / MONTANT DÛ: \$3,517.57

PAYMENT / PAIEMENT

By cheque payable to / Par chèque à l'ordre de
Federation of Canadian Municipalities
Fédération canadienne des municipalités

By Electronic Funds Transfer /
Par transfert électronique de fonds

Royal Bank of Canada (RBC)
90 Sparks St, Ottawa, ON K1P 5T7
Transit Number/Numéro de transit: 00006

(New) Acct Number/(Nouveau) No. de compte: 1113307

accountsreceivable@fcm.ca/comptesrecevables@fcm.ca

Ref No. / No. de référence : 291

To ensure FCM can continue delivering unprecedented results
our Board of Directors has unanimously adopted a revised
dues structure—the first in 10 years. For more information,
visit fcm.ca/strongerfoundation.

Turn this page over to see how FCM helps your community.

We deliver for municipalities



FCM has secured **unprecedented tools and influence** for municipalities of all sizes—so they can build better lives for Canadians.

- ▶ The doubling of this year's **federal Gas Tax Fund transfer**, with an additional \$2.2 billion to get local projects off the ground faster.
- ▶ The **\$180-billion federal infrastructure plan** to support critical upgrades to roads, bridges, recreation centres, wastewater systems—and more.
- ▶ Canada's first-ever **national housing strategy**, including key commitments to repair and build affordable housing across the country.
- ▶ A **strengthened seat at the table** through unprecedented engagement with federal, provincial and territorial ministers, as well as opposition leaders and the Prime Minister.
- ▶ The **\$2 billion rural and northern infrastructure fund**, with higher federal contributions and commitments to streamline project administration.
- ▶ A **10-year federal transit plan**, with direct allocations that put municipalities in the driver's seat—from project selection to delivery.
- ▶ Better access to **high-speed broadband Internet** through significant investments in bringing connectivity to every community.
- ▶ Nearly \$1 billion for **Green Municipal Fund** leadership on energy efficiency, as well as new capacity-building programs on asset management and climate innovation.
- ▶ Key **Election 2019 commitments**—from getting more infrastructure and transit projects built to bringing a rural lens to federal programs and policies.

Learn more about what FCM can do for you. Visit fcm.ca/membership today.