No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
1	2020	8 Street Roadway Extension (Phase 2A)	Design	0	Received proposal from SE Design; under review.
			Construction	0	
2	2020	2020 Street	Design	0	Streets TBD.
		Improvement Program	Construction	0	
1	2019	2019 Street	Design	100	Awarded to AECOM.
		Improvement Program	Construction	90	Awarded to E-construction.  Streets include: 50 Ave (38 St – City Limit); mill and overlay complete. 52 Ave (49 St – 50 St); mill and overlay complete. 20 Street (Ptarmigan to 7 Ave); full reconstruction complete. Birch Ave (Tamarak St – 23 St); underground work and first lift of asphalt are complete. Top lift asphalt and swales remaining for 2020.
2	2019	Annual Lane	Design	100	Awarded to SE Design.
		Construction Program	Construction	98	Awarded to Urlacher Construction. Lanes include: Lions Park (50 Ave to Millennium Trail); complete. 50 Ave (45 St west to t-intersection); complete. CCC issued.
3	2019	Street Lighting Enhancement Program	Design	100	Awarded to ATCO Electric. Approved enhancement areas include: 16 Avenue (Hwy 28 to 12 St) 50 Avenue (41 Street to City Limits) 25 Street (Hospital to Glacier Way) 1 Ave (25 St to English Bay Road)
			Construction	90	Awarded to ATCO Electric. All work has been completed except for the install of 1 light on 16 <sup>th</sup> Ave and the electrical connection of 16 <sup>th</sup> Ave. Based on the last update from ATCO Electric, work is scheduled to be completed the week of February 10 <sup>th</sup> to the 14 <sup>th</sup> .
4	2019	Annual Trail/Sidewalk	Design	0	
		Connectivity Program	Construction	0	
5	2019	Traffic Safety Program	Design	100	Awarded to ATCO Electric.
		Fund	Construction	95	Awarded to ATCO Electric.

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No	Yr.	DESCRIPTION	ACTIVITY	COMPLETE	COMMENTS
					Street lights will be installed in the following locations: English Bay Road (1114 EBR to City Limit); which has been completed. The Intersection of English Bay Road and 28 Street; which has been completed and the intersection of English Bay Road and 25 <sup>th</sup> Street which has been completed. Spring cleanup is still required.
6	2019	Material Recycling Facility	Design	100	Awarded to NOVA Mechanical and Construction.
			Construction	90	Awarded to NOVA Mechanical and Construction. They have completed the metal structure, site grading and electrical. All 20 recycling bins have arrived and the new conveyor system and sort line is installed. Minor work remaining on building. SCC Issued
7	2019	Building 10 Fire Pump Replacement	Design	50	Awarded to BAR Engineering. They supplied a recommendation memo on the pumping status; this memo has been reviewed and approved. BAR has submitted IFT drawings; currently under review.
			Construction	0	
8	2019	Grand Centre	Design	100	Awarded to LEEs and Associates.
		Memorial Cemetery	Construction	0	Project was tendered and closed on June 7, 2019. The City received 2 tenders; both came in above budget. After review this tender has been cancelled; will looked into retendering in 2020.
9	2019	Kinosoo Beach Phase 3 and 4 - Boardwalk	Design	0	Awaiting grant funding.
		Area and Amphitheatre	Construction	0	
10	2019	Pressure Reducing Valve Installation Program (Year 1 of 4)	Design	100	Awarded to AECOM.  Design has been completed but due to conflicting infrastructure within 16 <sup>th</sup> Street, the project is currently on hold until an appropriate solution can be established.
			Construction	0	
11	2019	Lakeshore Drive Infrastructure Improvements	Design	10	Awarded to Stantec. Start-up meeting was held on August 21, 2019 and presentation of conceptual designs were presented to Council on Oct.

No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
					16 for preliminary feedback. Additional design meeting was held on January 8, 2020 with Stantec; waiting on feedback from that meeting as well as updated concepts.
			Construction	0	
12	2019	Shallow Sewer Enhancement Program	Design	0	Proposal received from SE Design for Design, Engineering Services, Tender and Construction Management to complete the sewer service lines on 55 Street between 54 and 55 Avenue on the west side. Proposal under evaluation.
			Construction	0	
13	2019	SCADA Upgrades	Design/ Construction	75%	Awarded to ERAMOSA. Phase 1- Power Upgrades- 100% complete. Phase 2A - Back Up Controls at Bldg 4 & 9. Phase 1 & 2A Power Upgrades and Back Up Control – Estimated Costs provided by Smart Electric- proceeding with Bldg 4 & 9 2A only Phase 2B - Back Up Controls at Bldg 3 & 8- not proceeding at this time Phase 3A - SCADA Upgrades Cimplicity to VTSCADA. Currently running both systems there is some logic written into Cimplicity rather than through the PLC to control pumps. VTSCADA is functioning properly90% complete. Phase 3B - e.RIS Data Access. e.RIS training provided, report and logbook creation in progress. Phase 3C - Cyber Security 50% complete.
14	2019	Animal Holding Facility	Design	50	Awarded to JMAA. Area has been mulched. Topographical and geotechnical survey was conducted. Preliminary Plans have been accepted and JMAA will proceed to the next phase of design and tender preparation.
			Construction	0	
15	2019	69 Avenue - Museum Road Improvements	Design	75%	Lower Portion Design Only awarded to SE Design. Waterline now to be included within the project for 2020. WAIF and Water Act applied for by Associated Engineering, should know by May if accepted. Confirming proposal numbers

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No	Yr.	DESCRIPTION	ACTIVITY	COMPLETE	COMMENTS
					with SE Design for tender and construction admin.
			Construction		Top portion of the road was overlaid by Blue Flame in 2019 and lower portion with storm and waterline improvements to be tendered in 2020.
16	2019	Water Rate Study	Study	75%	Awarded to CORVUS. Draft report completed and reviewed. Revisions to be completed and presentation to CLRUSC in February.
17	2019	Regional Water Line	Design	100	Awarded to AECOM
		(CLRUSC)	Construction	Contract 1 Transmission Main (within City limit)	Awarded to Site Resource Group Inc.  82% complete (based on \$) and 95% (based on length of pipe); 41 metres left to install.
				Contract 2 Transfer Station	Awarded to Alpha Construction Inc. 78% complete (based on \$)
				Contract 3 WTP Upgrades	Awarded to SureForm Contracting Ltd. 65% complete (based on \$)
				Contract 4 Transmission Main (Transfer Station to Bonnyville)	Awarded to Site Resource Group Inc. 79% complete (based on \$) and 84% (based on length of pipe); 7,550 metres left to install.
18	2019	Moving Bed Biofilm Reactor (MBBR) Pilot Project (CLRUSC)	Design	40	Awarded to AECOM. CLRUSC is looking to demonstrate the effectiveness of this technology in achieving their vision for wastewater treatment. Given the innovative nature of this technology it will be piloted during the winter months for worst case scenario to assess the performance of the system when the ammonia concentration in the lagoon effluent is higher and the microbial activity is lower.  Veolia Water Technologies Canada Inc. has supplied the LagoonGuard pilot trailer, with all necessary process equipment (reactors, blower, instrumentation and a control

No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
	111	DESCRIPTION	ACTIVITI	COMPLETE	panel) for this study. Veolia's field technicians assisted with the trailer's installation, start up and the commission of the LagoonGuard equipment/process and they trained the City's staff. When the process stabilized Veolia handed over operational responsibility to the City, and are remotely monitoring the process and supporting the City.
1	2018	2018 Street	Design	100	Awarded to AECOM.
		Improvement Program	Construction	90	Awarded to E Construction Ltd. Streets Include: 61 Ave west of 47 St; complete  Highway 28 (34 Ave to City Limits); complete  54 Ave from (54 St to 55 St); complete  53 Ave west of 57A St Construction started in August 2018. High water table was encountered and options to mitigate were considered. 53 Ave was brought up to a gravel standard for the 2018/2019 winter.  53 Ave was removed from the 2018 Street Improvement Program due to budget restrictions and was retendered as its own project in July 2019. Bids came in over budget and the Tender has been cancelled; will retender in 2020.  SCC Issued. Deficiencies to be corrected in 2020
2	2018	2018 Annual Lane	Design	100	Awarded to SE Design.
2	2010	Rehabilitation	Construction	98	Awarded to BlueFlame Contracting Ltd. Lanes include: 51/52 Ave Lane (51 St to 52 St) – Behind Grand Centre Cinema; complete. 51/52 Ave Lane (52 St – 5 Ave) – Behind Red Rooster; complete CCC issued
3	2018	Cold Lake Regional	Design	100	Awarded to CIMA Canada Inc.
		Airport Taxiway and Apron Enhancements	Construction	98	Awarded to E-Construction.

No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
					Paving, grading and hydroseeding completed October 4, 2019. CCC Issued and deficiency holdback retained
4	2018	Imperial Park/Energy	Design	100	Awarded to SE Design.
		Centre South Access Enhancements and Parking Lot Improvements	Construction	98	Awarded to Urlacher Construction. Road construction and parking lot are completed. CCC issued
5	2018	Eagle Ridge Estates	Design	100	Awarded to SE Design.
		Storm System Re- Alignment	Construction	98	Awarded to Thompson Infrastructure. Contractor has installed all storm pipes and have completed all other work under the project. CCC has been issued.
6	2018	Lakeview Cemetery	Design	95	Awarded to LEEs and Associates.
			Construction	15	Awarded to GenMec ACL. Contractor has mobilized to site and has completed excavation and concrete foundations within the columbaria area, concrete apron into the site along with the water tie-in.
7	2018	RCMP Building	Design	100 Phase 1 Mechanical Renovation	Awarded to JMAA. Phase 1 - mechanical renovation design has been completed. RCMP has now requested for new building rather than a renovation of existing for Phase 2.
			Construction	0	Phase 1 Mechanical Renovation is conditionally awarded to Value Master Builders. RCMP security clearance required prior to execution of agreement.
1	2017	2017/2016 Residential	Design	100	Awarded to SE Design.
		Lanes	Construction	98	Awarded to Urlacher Construction. Lanes include: Lakeridge Lanes; completed 54 Ave lane – completed 62 Street lane – completed Emma's Lane – completed CCC issued.
2	2017	49 Street Parking Lane	Design	100	Awarded to Stantec.
		Enhancements	Construction	98	Awarded to Urlacher Construction. Construction completed. CCC issued.

No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
3	2017	Highway 28 South Enhancements - Phase	Design	100	Awarded to Stantec. This is a continuation of the Highway 28 enhancement from 2016.
		2 (51 Street to 43 Avenue)	Construction	98	Awarded to Knelsen Sand and Gravel Ltd. All work has been completed under the contract. CCC issued.
1	2016	2016 Centre Ave	Design	100	Awarded to Stantec.
		Traffic Signalization	Construction	98	Awarded to Knelsen Sand and Gravel. Construction complete. CCC issued.
2	2016	Hwy 28 Enhancement	Design	100	Awarded to Stantec.
		(54 Ave to 52 Ave)	Construction	98	Awarded to Knelsen Sand and Gravel. All work has been completed under the contract. CCC issued.
3	2016	2016 Kinosoo Zip- Line	Design	100	Awarded to McElhanney Consulting Services Ltd
			Construction	98	Awarded to Nova Mechanical. The Zip Line was in installed and opened on July 1, 2017. CCC issued. FAC walkthrough was completed; deficiencies have been rectified.
4	2016	2016 Downtown Entry	Design	100	Awarded to Stantec.
		Feature	Construction	95	Awarded to MPS Group. Structure is completed. CCC to be issued.
1	2015	Fischer Storm Water Management Pond	Design	100	Design for Fischer Storm pond has been awarded to Scheffer Andrew and the construction administration has been awarded to SE Design. Design has been completed. Two of the parties have withdrawn from entering into the revised agreement.
			Construction	0	Waiting on Province for Land Transfer and registration. Tender Closed November 1, 2019. 12 bids ranging from \$2.45 million to \$4.9 million were received. Letter sent to Double D who will hold costs until end of March.
2	2015	City Hall Parking Lot	Design	100	Awarded to SE Design.
			Construction	98	Awarded to E Construction. All surface and electrical work has been completed. CCC issued.
3	2015	Meadows Storm Water	Design	100	Awarded to Associated Engineering.
		Trunk Extension	Construction	92	Contract #1 was awarded to REDA Enterprises Ltd. Contractor has completed remaining items under the contract and is currently cluing up minor work. CCC issued. Contract 2 was re-tendered as Contract 02 Phase 2 and has been awarded to Thompson Infrastructure Ltd. All underground

No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
					infrastructure has been completed, storm
					pipe is connected from East side of
					Highway 28 to the West side of Highway
					28 and is flowing. Contractor recently completed top lift of
					asphalt on both East and West Service
					roads. OGS units have been installed for
					Esso and Husky with bottom lift of asphalt
					being placed in front of Husky.
4	2015	Kinosoo Beach	Design	100	Awarded to McElhanney Consulting
		Enhancements	$\mathcal{E}$		Services Ltd.
		(Phase 1)	Construction	98	Awarded to RTM Electrical.
					Construction complete. CCC issued.
5	2015	Kinosoo Beach	Design	100	Awarded to McElhanney Consulting
		Enhancements (Phase			Services Ltd.
		2 and 2B)	Construction	98	Awarded to Nova Mechanical.
					All work has been completed. CCC issued.
					FAC walkthrough was completed;
					deficiencies have been rectified, working
	2015	2017 Off : 1	D .	00	on FAC.
6	2015	2015 Offsite Levy	Report	98	Awarded to CORVUS. Report and model
		Report			complete. Presented to Council October 18,
					2016 and to the public December 8, 2016. Council to decide when to implement.
					Additional presentation was provided to
					UDI in May 2017. Yearly review, update
					and assessment of model required for
					offsites.
7	2015	South Snow Dump	Design	100	Awarded to MPE Siemens. The City
					reviewed and posed questions pertaining to
					detainment of sediments through drainage.
					Updated drawings were received on April
					27, 2017. Conversation currently happening
			G	0	between MPE and Alberta Environment.
			Construction	0	Project has not been Tendered.
8	2015	4 Wing Splash Park	Design	100	Awarded to PlayQuest.
			Construction	98	Awarded to PlayQuest and was completed
					in 2015. CCC issued.
9	2015	Building 4 Lift Station	Design	100	Awarded to MPE Siemens Engineering Ltd.
		Improvement Project-	Construction	98	Awarded to Alpha Construction. CCC
		RUSC			issued. FAC walkthrough has been
					completed and contractor is to rectify all
_	2014	Tr' D 1011	Б.	100	deficiencies prior to signing of FAC.
1	2014	Kinosoo Beach Splash	Design	100	Awarded to McElhanney Consulting
		Park			Services Ltd.

No	Yr.	DESCRIPTION	ACTIVITY	% COMPLETE	COMMENTS
			Construction	98	Awarded to PlayQuest Recreation. Construction has been completed. CCC issued.
2	2014	1st Avenue Water Main and Street	Design	100	Awarded to McElhanney Consulting Services Ltd.
		Improvement	Construction	98	Awarded to Clearway Construction Inc. CCC issued. FAC walkthrough was completed with Contractor and Consultant in 2018; deficiencies to be rectified.